



SOCIETY OF CHIEF OFFICERS
OF TRANSPORTATION IN
SCOTLAND

SCOTS ANNUAL CONFERENCE **CONNECTING OUR COMMUNITIES**



10 | MAY
2024

Atholl Palace Hotel,
Pitlochry,
PH16 5LY

AGENDA

- 09:15 Tea & Coffee and Networking
- 09:30 **Welcome and Opening Remarks**
Chair of SCOTS
- 09:40 **Opening Address**
Cllr Gail Macgregor, COSLA Spokesperson for Environment and Economy
- 10:00 **Transport Poverty: A Public Health Issue**
Anna Gale, Public Health Scotland
- 10:25 **Resilience and Adaptation – Coping with More Intense and More Frequent Severe Weather – the Local, Regional and National Challenge**
John A. Lamb, Chair UK Adaptation, Biodiversity and Climate Board
- 10:50 **Panel Q & A**
- 11:05 **Sponsor Slot: Arcadis**
- 11:10 **Sponsor Slot: WSP UK Ltd**
- 11:15 Tea & Coffee
- 11:25 **Active Travel Transformation**
Luke Macauley and Lisa Fallon, Transport Scotland
- 11:50 **Embedding Safe Systems**
George Henry, Transport Scotland
- 12:15 **Panel Q & A**
- 12:25 **Sponsor Slot: Gaist**
- 12:30 **Sponsor Slot: Sustrans**
- 12:35 Lunch
- 13:40 **Sponsor Slot: W.D.M Limited**

AGENDA

- 13:45 **Sponsor Slot: Atkinsrealis**
- 13:50 **Fare Fares Review**
Fiona Brown, Transport Scotland
- 14:15 **Removing Barriers to Travel**
Lisa Cameron and Richard Malloy, Network Rail
- 14:40 **Panel Q & A**
- 14:50 **Sponsor Slot: Causeway**
- 14:55 Tea & Coffee
- 15:05 **Panel Discussion: The Three Twenties – 20% Km Reduction, 20mph Roll Out and 20 Minute Neighbourhoods**
SCOTS Executive Board Representatives
- 15:25 **Panel Q & A**
- 15:45 **Closing Remarks**

SPEAKERS



Councillor Gail Macgregor

Environment & Economy Spokesperson, COSLA

Gail spent her early career as a senior coach in the equestrian field in the UK and US, teaching all disciplines but specialising in riding for the disabled.

She was instrumental in the creation of a scheme to assist in the rehabilitation of young offenders and later worked in support for learning.

In 2007 she was first elected as a Conservative Councillor in Dumfries and Galloway. Gail has held the positions of Vice-Convenor and Convenor of the Education Committee, Secretary to the Conservative Council Group and Business Manager to the Council Administration Group and is currently Leader of the Conservative Group on Dumfries & Galloway Council.

A Trustee of Lockerbie Trust, Lockerbie and Syracuse University Scholarship Trust, Dumfriesshire Educational Trust, D&G Champions Board (LAC) and D&G Childcare Partnership. From 2015-2018 she worked as a researcher and senior caseworker in the office of the Rt Hon David Mundell MP.

In June 2017 she was appointed as COSLA Spokesperson - Resources (Finance, Employers and Digital). Serving as Chair of the Scottish Joint Council for Local Government Employees and Joint Chair – Scottish Negotiating Committee for Teachers, where she led on pay negotiations for Scottish local government and budget lead in negotiations with the Scottish Government on behalf of 32 Scottish councils. Gail was also co-spokesperson on employment matters for The Council of European Municipalities and Regions, Chair of Digital Partnership Board, Co-Chair of Joint Digital Strategy Leadership Board and Director of The Local Authorities' Mutual Investment Trust.

In June 2022 Gail was appointed as the COSLA Environment and Economy Spokesperson. Gail lives and farms near Lockerbie with her husband Andrew, they have three grown up children. Gail loves nothing more than time spent with family and her cocker spaniel Bailey.



Anna Gale

Health Improvement Manager, Public Health Scotland

Anna is an experienced public health practitioner and currently works as a Health Improvement Manager at Public Health Scotland. Anna's role involves working collaboratively with national and local transport partners to influence the design and implementation of sustainable transport policies to improve health and reduce health inequalities.

Anna's interests include understanding what keeps us well, the link between place and wellbeing and community-led health. In her spare time, she enjoys spending time with her young family and being outdoors.



John Lamb

Chair, UK Adaptation, Biodiversity and Climate Board

John has held over a dozen chief officer roles across local government. Prior to that John led major engineering projects and operations at Heathrow and Stansted Airports. As Chief Officer in Calderdale, he witnessed first-hand the massive impact of the Boxing Day floods in 2015.

Since Calderdale, he has championed the need to better understand resilience and response across the civil resilience community. His determination, with DfT and across the sector led to the influential DfT Deeming report published in 2021. A key element of this is world leading approaches to Rapid Impact Assessment Stormchain which has won UK awards and ministerial accolades.

In conjunction with the DfT, and three devolved administrations, John led the creation of the new UK National Adaptation, Biodiversity and Climate Board for UKRLG. Representing the 98% of roads where people live, shop and work John is building new traction around the need for councils to better understand the risk associated with all climatic hazards, including a mind shift from 'snow & ice and ploughs & grit' to face wider impacts such as urban underpasses, road crossings at river fords, and stone masonry arch bridges.



Luke Macauley

Active Travel Transformation and Engagement Team Leader, Transport Scotland

Luke Macauley is the Active Travel Transformation and Engagement team leader at Transport Scotland, and has led the Active Travel Transformation Project since its inception. A civil servant for many years, Luke has experience across Scottish Government, including previous positions in housing, climate change, and energy. Luke also previously worked in Transport Scotland as head of the Scottish Safety Camera Programme.



Lisa Fallon

Active Travel and Place Team Leader, Transport Scotland

Lisa Fallon is the Active Travel People and Place Team leader. She recently joined Transport Scotland in February of this year, having worked previously in the Scottish Exchequer and the Office of the Chief Statistician. Prior to her time in Scottish Government, she has worked in both the third sector and academia.

George Henry

National Operations Manager for Road Safety Policy and Education, Transport Scotland



Fiona Brown

Interim Director of Transport Strategy and Analysis, Transport Scotland

I joined the Scottish Government and Transport Scotland in 2013 and prior to that, I worked at one of the major engineering consultancies for 11 years as a transport planner.

I have a degree in Civil engineering and an MSc in Transport Planning and Engineering. I am a Chartered Engineer, a volunteer with Women in Transport and lead for the transport planning graduate development programme in Transport Scotland.

As Director for Transport Strategy and Analysis, my portfolio represents a broad range of technical, analytical, policy and coordination areas, including: constitution and UK relations, child poverty and climate change; Just transition, Covid strategy, economic development, land-

use and planning; Future of transport governance, public transport and demand from travel; and transport economics, statistics, modelling and research.

It's a broad and diverse portfolio and I am proud to lead a Directorate of highly skilled analysts and policy leads, as we strive for better cross-government working and collaboration, inclusive stakeholder engagement, evidence-led policy making, and to provide effective advice across our wide-ranging portfolio.



Lisa Cameron

Scotland Town Planning Manager, Network Rail

Lisa Cameron is a Chartered Town Planner with over 30 years' experience working for various local government and non-governmental bodies. She has been with Network Rail for 7 years and is currently the Scotland Town Planning Manager responsible for leading the team that carries out all of Network Rail's town planning work. Lisa first joined Network Rail on a one-year contract to cover a period of maternity leave and was both surprised and delighted by the range and variety of work that the team were involved in. She still finds railway town planning fascinating and is passionate about improving and promoting the benefits of rail transport in Scotland



Richard Malloy

Network Rail

Richard is Lead Strategic Planner at Network Rail, part of Scotland's Railway. He leads on providing strategic insights into the railway to enable it to meet the needs of its customers. Previously, Richard has worked with Scottish Water on Asset Risk, and as an Environmental Consultant at Ricardo Energy & Environment where he specialised in resource management.

Richard has been working with Scotland's Railway to better understand the needs and wants of passengers, freight and charter customers with a focus on removing barriers to travel. The overarching aim is to drive patronage to sustainable travel modes, and to improve revenue for the rail industry, and Scotland

SPONSORS

Amey

Amey

Consulting.

Amey stands out as a provider of comprehensive lifecycle infrastructure services, marked by a commitment to sustainability and an approach deeply informed by data. By integrating insights and learnings from our diverse business units and disciplines, we enrich our offerings, ensuring our products, services, and solutions are not only innovative but also tailored to meet the specific needs of our clients. Central to our success is the synthesis of knowledge and expertise from both industry consultants and on-the-ground specialists, a strategy that allows us to tackle complex issues with effective, durable solutions.

At the heart of our operations is the design and execution of intelligent infrastructure solutions. These solutions leverage cutting-edge, connected technologies to not only enhance the resilience and sustainability of infrastructure but also to optimise operational efficiencies. Through our integrated, data-driven approach, we not only address today's infrastructure needs but also anticipate and shape the infrastructure demands of the future, setting a standard for excellence and innovation in the field.

Roads: Our roads are critical to the health of our economy and communities, and were proud to have helped, design and maintain them for decades.

Now we're helping prepare for the decades ahead, with decarbonising infrastructure and planning for changing road trends.

Our approach sees engineers, designers and consultants work with operational specialists, helping deliver results.

Rail: Almost everyone in the UK benefits from one of our rail services every single day.

No matter the challenge, partnering with us means rail infrastructure projects will benefit from end-to-end expertise that spans the whole asset lifecycle.

We're proud to offer true multi-disciplinary expertise that covers rail systems, including track, signalling, power, electrification, and associated civil engineering works. Solving complex problems, delivering powerful results.

Complex Facilities: We work hard to ensure military assets, including vehicles, equipment and housing, operate smoothly and safely.

As well as supporting the UK's national defence capability today, we also help prepare for the future. Our digital technology and sustainable solutions help make your assets last longer and help reduce emissions. We have a deep understanding of client needs and with the support of a robust supply chain allows us to deliver positive results.

Our products and services are ever evolving, but our mission is the same as it's always been enhancing life and protecting our shared future. To find out more, visit us at amey.co.uk.

amey.co.uk

ARCADIS **Arcadis**

Arcadis is the world's leading company delivering data-driven sustainable design, engineering, and consultancy solutions for natural and built assets. We are more than 36,000 architects, data analysts, designers, engineers, project planners, water management and sustainability experts, all driven by our passion for improving quality of life. As part of our commitment to accelerating a planet positive future, we work with our clients to make sustainable project choices, combining digital and human innovation, and embracing future-focused skills across the environment, energy and water, buildings, transport, and infrastructure sectors. We operate in over 30 countries, and in 2023 reported €5.0 billion in gross revenues.

www.arcadis.com

AtkinsRéalis **AtkinsRéalis**

We are AtkinsRéalis, a world-leading design, engineering and project management organisation. We connect people, data, and technology to transform the world's infrastructure.

We believe that digitally enabled engineering has the power to deliver low-carbon, sustainable and resilient transport infrastructure for a Net Zero future.

We leverage our engineering expertise and innovation to futureproof our clients' infrastructure, using data-driven insights that deliver benefits from design automation and digital asset management to generate more value from investment, operation, and maintenance decisions.

We're supporting Transport Scotland to deliver a long-term, climate resilient solution to the A83 Rest and Be Thankful in Argyle & Bute.

On the A9 dualling programme, we are working with Transport Scotland to deliver the design & procurement contract to upgrade 20 miles of dual carriageway between Dalraddy and Inverness to improve safety and journey times.

In Edinburgh, we completed the design of the George Street transformational project, challenging the norms of city centre design to create a welcoming, safe, better connected, and sustainable space that embraces and enhances this UNESCO World Heritage Site.

We designed and are supervising the 6-year programme of refurbishment works on Edinburgh's iconic North Bridge, a 'Category A' designated structure above Waverley railway station, which provides a vital connection for vehicles and pedestrians between the old and new towns.

We're leading the development of two Liveable Neighbourhood projects for Glasgow City Council which will improve local town centres for residents, everyday journeys, and accessibility to active travel.

In North Lanarkshire, we are delivering the DMRB Stage 3 design, Environmental Impact Assessment and supporting the planning application and statutory process for the East Airdrie Link Road, a strategic route linking three strategic motorways in the area (M80, M8 and M74).

At AtkinsRéalis, we're committed to engineering a better future for our planet and its people.



Causeway Technologies Limited

Causeway provide an unrivalled experience for local authorities, utilities and contractors to holistically manage infrastructure assets and road networks, helping unlock efficiency, boost safety and reduce disruption.

From powerful insights-driven strategic highways asset management, through to fully digitalised street works processes and real-time public engagement, our industry-leading solutions are relied upon by over 500 local authorities, contractors and utilities each and every day.

We're on a mission to transform how key strategic infrastructure and public assets are managed and maintained with industry-leading solutions that unify teams, supply chains and stakeholders. Together, we can unlock a safer, more sustainable future.

With solutions now covering a broader range of use cases, from connected asset management through to holistic street works management and collaboration, we're ready to help you unleash more value across your organisation.

www.causeway.com/products/asset-management



Gaist

Gaist are a leading roads surveying and data analysis company with more than 17 years experience partnering with local and national governments to transform data provision for road maintenance.

Providing best-in-class road condition surveying, detailed asset inventory, fully managed safety inspections and bespoke scheme identification and lifecycle modelling, Gaist give roads maintenance professionals the vital tools they need to make their budgets go further and the confidence to make the best decisions possible.

Already trusted by a number of Scottish Local Authorities, Gaist are launching a transformational national survey of Scotland which will make their full capabilities rapidly accessible to those responsible for roads maintenance across the whole country. This presents a unique opportunity to engage with Gaist and discuss how the national survey can benefit your road maintenance activity over the next 12 months and beyond.



SCAPE Scotland

SCAPE Scotland is a public sector framework provider dedicated to creating efficiency and social value via the built environment. We develop procurement solutions to drive and deliver industry best practice from social value to digital construction. Social value is not just about compliance, it is integral to our approach to procurement.

Our suite of Public Contracts Regulations and Utilities Contracts Regulations compliant frameworks covers consultancy, civil engineering, construction, and utilities to help you deliver places and spaces that leave a legacy for your community. Our frameworks deliver efficiency, effectiveness and economic value, and incorporate social value, community benefits, and environmental outcomes. Accessing a SCAPE framework gives you early contractor engagement, access to the best delivery partners via direct award, value for money and public and private sector collaboration to enhance communities.

Triskelion – Triskelion has brought together Arcadis, Sweco and Fairhurst. Combining their collective strengths, technical expertise, existing client relationships and market intelligence, Triskelion work in partnership with their clients to deliver exceptional and sustainable outcomes throughout the lifecycle of their natural and built assets. They believe supporting training, education, and community projects can make a meaningful difference to society and are delighted to deliver infrastructure consultancy projects across Scotland via our SCAPE Scotland Consultancy frameworks.

Triskelion provide collaborative and efficient consultancy services, ranging from project management, quantity surveying and architectural services, through to civil and structural engineering. Triskelion take a flexible approach adapting their services to meet your needs, ensuring that your projects are delivered to the highest possible standard.

Balfour Beatty using pioneering new technologies to drive innovation and low carbon solutions, they transform the built environment, investing locally and building sustainably to connect communities and create the infrastructure that underpins our daily lives. They'll work collaboratively, sustainably, and safely with you, local supply chains and your local communities.



Sustrans Scotland

Sustrans is the charity making it easier for everyone to walk, wheel and cycle. We want to see a society where the way we all travel creates healthier places and happier lives for everyone.

We're the custodian of the National Cycle Network – the UK-wide network of over 12,000 miles of signed paths and routes for walking, wheeling, cycling and exploring outdoors. The National Cycle Network provides a vital backbone to the country, connecting communities to each other and helping neighbourhoods come to life.

Sustrans has extensive experience in supporting partners to establish systems-based approaches to active travel planning and infrastructure delivery. We provide partners with expertise and services in development and delivery of policies and active travel strategies that underpin infrastructure, from when projects are first conceived, right through the design and delivery stages, and into the monitoring and impact reporting (covering the breadth of the RIBA project stages from 0 to 7) providing the evidence base for the most effective business cases for active travel. We are grounded in communities and work with Delivery Partners to build consensus, wider stakeholder buy-in and generate appetite for active travel infrastructure by working with communities. We work positively with a spectrum of stakeholders increasing appetite for active travel infrastructure across whole areas

and regions. Sustrans has decades-long experience of behavioural change work and provides behaviour change services and support to maximise the opportunities provided by new/developing infrastructure to encourage modal shift.



W.D.M. Limited

W.D.M. Limited is a leading global provider of highway asset management and surveying solutions. The company offers a comprehensive range of products and services, delivered by a specialist team with extensive knowledge across four key offerings:

- **HIAMS Asset Management Software:** Modular software system offering a comprehensive approach to management of assets across highways
- **SURVEYS:** Road and footway condition surveys, providing data collection and analysis that can inform maintenance, cost, and carbon priorities across the road network
- **CONSULTANCY:** Customised consultancy services delivered by a highly skilled team that will identify data trends, interpret insights, and recommend individualised solutions and requirements
- **MANUFACTURE:** Research, design and manufacture of machines offering precise and robust surveying capabilities

With more than 50 years' experience in the roads sector, WDM is committed to approaching customers' routine asset management and project work individually, ensuring solutions are delivered to bespoke requirements.

We offer an end-to-end solution across our product range so that data is fully integrated with relevant systems and all requirements can be addressed within one system.

The company has developed a dedicated framework to support carbon reduction initiatives and ensure resources are managed as efficiently as possible, with the advantage of cutting costs in the long-term. Carbon Lifecycle Planning and Predictive Maintenance are two of these offerings.

The company operates in over 30 countries, is headquartered in Bristol, UK and has offices in the United States and New Zealand. There is a dedicated team based in Scotland working with organisations across the country.



WSP

WSP are one of the world's leading professional services firms, with over 66,000 staff globally, 9400 of which are based within the UK, and over 500 staff in Scotland, located across our Glasgow, Edinburgh and Perth offices.

We believe that for societies to thrive, we must hold ourselves accountable for tomorrow. As such we maintain a strong focus on being future ready and developing sustainable solutions, striving to obtain net zero, through digital applications, innovative design solutions and prolonging the life of existing assets.

Prolonging the life of existing assets in particular is becoming increasingly more important to respond to the challenges being faced, in relation to restricted budgets and aging infrastructure to ensure that best use is made of these limited budgets with appropriate maintenance interventions made at the most appropriate time

In Scotland we currently hold consultancy services frameworks with Scottish Local Authorities, as well as delivering a range of discrete projects for SCOTS members, including; active travel schemes, bridge inspection, assessment, and maintenance works, road improvements and asset management. Our projects are delivered through a combination of procurement routes, including direct awards, the Scotland Excel, CCS and Pagabo Frameworks and/or discrete tenders.

In addition to delivering transportation projects for SCOTS members, we also regularly undertake projects for Transport Scotland, including developing bridge asset management tools, the M8 corridor study, the A9 dualling, the A83 RaBT, and a number of research commissions. Our local

Our local team prioritise building good working relationships with local clients. These strong relationships help us to understand our Clients needs and respond more rapidly to their requirements drawing on local, national and international resources and experience to benefit the communities where we live and work.